

**REGISTERED COMPANY NUMBER: 03685423 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1084194**

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022  
FOR  
HESTERS WAY PARTNERSHIP LTD.**

Andorran Limited (Statutory Auditor)  
Chartered Accountants  
6 Manor Park Business Centre  
Mackenzie Way  
Cheltenham  
Gloucestershire  
GL51 9TX

**HESTERS WAY PARTNERSHIP LTD.**

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FOR THE YEAR ENDED 31 MARCH 2022**

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**HESTERS WAY PARTNERSHIP LTD.**

**REFERENCE AND ADMINISTRATIVE DETAILS  
FOR THE YEAR ENDED 31 MARCH 2022**

<b>TRUSTEES</b>	R J Barkle Chair Mrs P M Thornton Vice Chair (resigned 29.11.21) M J Saunders Treasurer Mrs C Jackson Dr L J P Kilford D McNiffe Ms R Thorpe (resigned 29.11.21) Reverend S A Walker Ms W L Flynn (appointed 29.11.21) Ms B Morgan (appointed 29.11.21)
<b>COMPANY SECRETARY</b>	A K Hayes
<b>REGISTERED OFFICE</b>	Hesters Way Community Resource Centre Cassin Drive Cheltenham Gloucestershire GL51 7SU
<b>REGISTERED COMPANY NUMBER</b>	03685423 (England and Wales)
<b>REGISTERED CHARITY NUMBER</b>	1084194
<b>AUDITORS</b>	Andorran Limited (Statutory Auditor) Chartered Accountants 6 Manor Park Business Centre Mackenzie Way Cheltenham Gloucestershire GL51 9TX

## **HESTERS WAY PARTNERSHIP LTD.**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

The objectives of Hesters Way Partnership (HWP) are to pursue any charitable purpose for the benefit of the inhabitants of West Cheltenham, including Hesters Way, Springfields, Arle Farm, Cavendish Park, Springbank, St Mark's and Rowanfield areas in the Borough of Cheltenham, without distinction on the grounds of gender, race, or religious or political or other opinion, and in particular the relief of poverty, the advancement of education and training, the preservation and enhancement of the environment, the preservation and protection of physical and mental health, and the provision of leisure and community facilities in the interests of social welfare.

##### **Public benefit**

The trustees kept in mind the Charity Commission's guidance on public benefit whilst planning the charity's activities for the year. These activities are described in the Achievement and Performance section below.

#### **ACHIEVEMENT AND PERFORMANCE**

##### **Resource centres**

Serious issues arose in respect of the management of the Community Resource Centres at Hesters Way and Springbank during the year. Relations with Hesters Way Neighbourhood Project (HWNP) broke down and the agreement to manage the facilities was terminated by mutual agreement on 4 March 2022.

The result of the resource reconfiguration has proved to be fruitful despite considerable teething troubles and pressure on staff. HWP has made significant improvements to stabilise both the maintenance and repair of the premises and their finances.

##### **Charitable activities**

Our charitable activities have been less restricted this year by covid-19 issues but additional pressures have been generated by the new management responsibilities at the Community Resource Centres. We have remained active with some staff occasionally working remotely and where appropriate we have continued to use online communication through online media including Webex, Skype and Zoom

We have continued our "Dreamscheme" project which aims to engage primary age young people promoting increased self-esteem, motivation, team working and good behaviour. We have restricted our work to just one primary school at Hesters Way owing to covid limitations. We are seeking funds to extend the project in to 2023.

We have now completed 45 issues of the local magazine "Viewpoint" highlighting the work of partners and promoting positive views of Hesters Way. This combined with HWP's website: [www.hwpartnership.org.uk](http://www.hwpartnership.org.uk), twitter account (@hwpartnership) and facebook page (Hesters Way Partnership | Facebook), keep local people, organisations and agencies informed of local developments, meetings and issues of local interest.

The Multi Use Games Area in Coronation Square (MUGA) installed in June 2018 continues to provide a much needed and free sports resource to the area and offer youth organisations opportunities to engage with young people. We have run Easter and Summer drop ins with coaching sessions for young people run in partnership with The Bridge Football Academy and Cheltenham Town FC funded internally and via the GCC Holiday Activity Fund (HAF). With HAF support we were also able to offer sports coaching at KGV and Springfield Park at Easter.

Our solar panels on the roof at Hesters Way CRC continue to generate energy and a small income for HWP. We have invested in new solar panels on the roof at Hesters Way CRC with support from the Target 2030 scheme. The new array of 188 panels is generating lots of electricity for the premises and a small sum from grid supply. Springfield Park has been awarded Green Flag status for an eleventh consecutive year thanks to the great work of Cheltenham Borough Council and the local community and supported by HWP.

## HESTERS WAY PARTNERSHIP LTD.

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022

#### ACHIEVEMENT AND PERFORMANCE

##### **Charitable activities - continued**

HWP has continued to run Neighbourhood Co-ordination Panel (NCP) meetings addressing local issues with a multi-agency partnership approach. We have supported park improvements including benches, and tree planting, took place in Fiddlers Green Park in November.

The continuing neighbourhood planning project is reaching completion with the development of the Hesters Way Neighbourhood Plan, which can be viewed on the [www.hesterswayforum.co.uk](http://www.hesterswayforum.co.uk). A big thank you goes to the Forum Steering Group who have worked tirelessly on this fantastic community project. The group has begun negotiations with the Golden Valley developers to ensure the benefits of this exciting scheme can be shared across the west of the town.

We have opened the West Cheltenham Community Pantry at Hesters Way CRC. The new membership scheme has supported over 200 local people and their families in most need with food and domestic products plus signposted members to targeted local support services. A new member of staff has been employed with initial support from funders for the refurbishment of the unit and salary support.

Thanks to our directors, staff, volunteers and our community without whom none of this would be possible.

#### FINANCIAL REVIEW

##### **Investment policy and objectives**

The directors continue to pursue a low-risk investment policy for savings in view of the economic uncertainty in the banking industry in recent years and continue to monitor investments to ensure an effective return combined with flexible access to funds. Owing to low interest rate returns on invested income in 2021 the board committed to a new solar array for Hesters Way Community Centre which would not only supply renewable electricity but also provide a healthy return on investment.

##### **Reserves policy**

The loss of considerable rental sums could have placed the organisation in financial difficulties. However, thanks to a robust reserves policy promoted by the Trustees' we were able to successfully address the challenge of taking over the Community Resource Centres premises from the HWNP. This demonstrates the efficacy of the reserves policy which should provide the charity with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future.

The Trustees remain conscious of the potential for difficult times ahead whilst Britain's economic future is uncertain due to Covid 19, Brexit arrangements, inflationary pressures and the cost-of-living crisis. Cuts to local services are likely and increased competition may impact on future funding and activities.

Unrestricted funds are declared at £112,415, a large reduction in comparison to 2021, reflecting the financial issues experienced during the year. The new management responsibilities and associated business turnover require a reassessment of the charity's reserve sums. The trustees propose to maintain the charity's reserves at a level of £100,000, which is at least equivalent to twelve months' predicted core expenditure for the year 2022-23.

The sinking fund for Springbank CRC currently stands at £52,127; however, in addition to this, the trustees would like to establish a sinking fund for Hesters Way CRC. We propose to work towards £75,000 for this over the next three years. HWP has a low-risk approach to additional reserves due to concerns regarding potential reductions in funding in the current climate; the effect of the loss of any of the five principal tenants and provision for building repairs to cover uninsurable events - e.g. replacement boiler at HWP's two Community Resource Centres.

The Board has identified the new community pantry as the recipient of a proportion the additional reserves of £100,018 where grant funding is unavailable. This approach follows support for local food relief projects in 2021-22.

The trustees review the level of reserves that are required to ensure that they are adequate to fulfil the charity's continuing obligations on a regular basis at their directors' meetings.

## **HESTERS WAY PARTNERSHIP LTD.**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2022**

#### **FUTURE PLANS**

HWP will set up new monitoring and evaluation of the Hesters Way and Springbank Community Resource Centres; promoting efficiency and maximising community use.

We will continue our involvement in the local West Cheltenham Neighbourhood Coordination Group meetings. Further engagement with the community across the patch is planned particularly to ensure that the neighbourhood plans for the area successfully gather the views and aspirations of the local community. The project is progressing well as can be seen via the website <http://hesterswayforum.co.uk/documents> and it is hoped that in due course it can reach the referendum stage.

The Board has committed to support the development of the West Cheltenham Pantry Project. This new scheme has proved to be increasingly popular, helping to address food poverty whilst also offering advice and guidance to members. We are planning to add to this provision by offering a warm room space to people struggling to heat their homes over the winter and further community development staff where funds allow.

We will continue to promote the activities of partners via issues of the local magazine "Viewpoint" and HWP's website: [www.hwpartnership.org.uk](http://www.hwpartnership.org.uk) twitter and facebook.

Further efforts will be made to improve standards of governance and to better utilise the skills of the current Board of Directors.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its Memorandum and Articles of Association dated 17 December 1998, as amended by written resolutions dated 11 May 2004, 15 November 2010 and 21 November 2011.

The charity is constituted as a company limited by guarantee and therefore has no share capital. In the event of the charitable company being wound up, and the liabilities and winding up expense being in excess of assets, the liability of each member is limited to £1.

##### **Organisational structure**

The charitable company is managed by a Board of directors (trustees), which includes representatives from all its major stakeholders. The Board meets at least four times a year. It comprises a minimum of five and a maximum of twenty-two directors, of which no more than 19% may be Local Authority persons, as defined in the company's Articles of Association.

The company is a registered charity, having registered with the Charity Commission on 20 December 2000.

##### **Risk management**

The trustees actively review the major risks which the company faces on a regular basis and believe that maintaining unrestricted reserves at current levels, proper forecasting of incomes and expenditures combined with an annual review of the controls over key financial systems, will provide sufficient resources in the event of conditions becoming adverse. The trustees have also examined other operational and business risks faced by the company and confirm that systems have been established to mitigate any significant risks.

#### **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees (who are also the directors of Hesters Way Partnership Ltd. for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

**HESTERS WAY PARTNERSHIP LTD.**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 MARCH 2022**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued**

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 14 November 2022 and signed on its behalf by:

A K Hayes - Secretary

## **REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HESTERS WAY PARTNERSHIP LTD.**

### **Opinion**

We have audited the financial statements of Hesters Way Partnership Ltd. (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Statement of Financial Position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.



## **REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HESTERS WAY PARTNERSHIP LTD.**

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### **Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- enquiries of management including a pre audit meeting;
- obtaining and reviewing supporting documentation of policies concerning the laws and regulations applicable to the charity's business;
- understanding how the charitable company complies with its regulatory framework by making enquiries of management ;
- considering the culture inherent in the company and whether this represents a culture of honesty and ethical behaviour with a strong emphasis of detection and prevention of fraud.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HESTERS WAY PARTNERSHIP LTD.

### **Auditors' responsibilities for the audit of the financial statements - continued**

We assessed the susceptibility of the charitable company's financial statements to material misstatement and considered how fraud might occur. The audit procedures performed included, but were not limited to:

- challenging management assumptions and estimates;
- identifying and testing unusual journal entries;
- assessing how the relevant laws and regulations have been complied with and noting any instances of non compliance;
- reviewing the financial statements for compliance with relevant Accounting Standards and accounting legislation applicable to a charity;
- considering how those charged with governance have addressed the possibility of an override of essential controls or other influence over the financial reporting processes.

In addition, we also considered other non financial laws relevant to the charitable company. These do not necessarily have a direct influence on the financial statements but might affect the charitable company's ability to operate.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

### **Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Roger Downes FCA (Senior Statutory Auditor)  
for and on behalf of Andorran Limited (Statutory Auditor)  
Chartered Accountants  
6 Manor Park Business Centre  
Mackenzie Way  
Cheltenham  
Gloucestershire  
GL51 9TX

14 November 2022

**HESTERS WAY PARTNERSHIP LTD.**

**STATEMENT OF FINANCIAL ACTIVITIES  
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 MARCH 2022**

	Notes	Unrestricted fund £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	190	-	190	-
<b>Charitable activities</b>					
Charitable Activities		91,988	35,800	127,788	192,204
Other trading activities	3	7,183	285	7,468	6,032
Investment income	4	395	2	397	993
<b>Total</b>		<u>99,756</u>	<u>36,087</u>	<u>135,843</u>	<u>199,229</u>
<b>EXPENDITURE ON</b>					
Raising funds	6	-	15,917	15,917	-
<b>Charitable activities</b>					
Charitable Activities	7	126,566	105,462	232,028	254,802
<b>Total</b>		<u>126,566</u>	<u>121,379</u>	<u>247,945</u>	<u>254,802</u>
<b>NET INCOME/(EXPENDITURE)</b>		(26,810)	(85,292)	(112,102)	(55,573)
<b>Transfers between funds</b>	18	(41,793)	41,793	-	-
<b>Net movement in funds</b>		(68,603)	(43,499)	(112,102)	(55,573)
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		181,018	3,130,266	3,311,284	3,366,857
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>112,415</u></u>	<u><u>3,086,767</u></u>	<u><u>3,199,182</u></u>	<u><u>3,311,284</u></u>

The notes form part of these financial statements

**HESTERS WAY PARTNERSHIP LTD.**

**STATEMENT OF FINANCIAL POSITION  
31 MARCH 2022**

	Notes	Unrestricted fund £	Restricted funds £	31.3.22 Total funds £	31.3.21 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	15	-	3,013,808	3,013,808	3,060,703
<b>CURRENT ASSETS</b>					
Debtors	16	83,285	-	83,285	498
Cash at bank and in hand		86,977	83,742	170,719	263,264
		<u>170,262</u>	<u>83,742</u>	<u>254,004</u>	<u>263,762</u>
<b>CREDITORS</b>					
Amounts falling due within one year	17	(57,847)	(10,783)	(68,630)	(13,181)
		<u>112,415</u>	<u>72,959</u>	<u>185,374</u>	<u>250,581</u>
<b>NET CURRENT ASSETS</b>					
		<u>112,415</u>	<u>72,959</u>	<u>185,374</u>	<u>250,581</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
		<u>112,415</u>	<u>3,086,767</u>	<u>3,199,182</u>	<u>3,311,284</u>
<b>NET ASSETS</b>					
		<u><u>112,415</u></u>	<u><u>3,086,767</u></u>	<u><u>3,199,182</u></u>	<u><u>3,311,284</u></u>
<b>FUNDS</b>					
	18			112,415	181,018
Unrestricted funds				3,086,767	3,130,266
Restricted funds				<u>3,199,182</u>	<u>3,311,284</u>
<b>TOTAL FUNDS</b>					
				<u><u>3,199,182</u></u>	<u><u>3,311,284</u></u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 14 November 2022 and were signed on its behalf by:

R J Barkle - Trustee

## HESTERS WAY PARTNERSHIP LTD.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

#### 1. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS102, have been prepared in accordance with the Charities SORP (FRS102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

##### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Rental income and income from renewable energies are recognised in the period to which they relate. Grants with time conditions are recognised in the period to which they relate; other unconditional income grants are recognised on confirmation of award. Capital grants are carried forward and released to income over the period of depreciation of the assets to which they relate. Donations and other income are recognised on receipt. Advertising income is recognised at the point of invoicing.

##### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

##### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Plant and machinery	- 10% on cost
Computer equipment	- 25% on cost

Assets costing less than £1,000 individually are not capitalised unless they form part of an overall project.

##### **Taxation**

The charity is exempt from corporation tax on its charitable activities. It is not, however, exempt from VAT, and where there is irrecoverable VAT, it is included as an expense item in the financial statements.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

<b>2. DONATIONS AND LEGACIES</b>		31.3.22	31.3.21
		£	£
Pantry donations		190	-
		<u>190</u>	<u>-</u>
<b>3. OTHER TRADING ACTIVITIES</b>		31.3.22	31.3.21
		£	£
Income from renewable energies		2,933	3,023
Other income		2,643	1,929
Advertising income		1,040	1,080
Pantry memberships		852	-
		<u>7,468</u>	<u>6,032</u>
<b>4. INVESTMENT INCOME</b>		31.3.22	31.3.21
		£	£
Deposit account interest		397	993
		<u>397</u>	<u>993</u>
<b>5. INCOME FROM CHARITABLE ACTIVITIES</b>		31.3.22	31.3.21
		£	£
Rents received	Activity	91,988	179,691
Grants	Charitable Activities	35,800	12,513
		<u>127,788</u>	<u>192,204</u>
Grants received, included in the above, are as follows:			
		31.3.22	31.3.21
		£	£
Cheltenham Borough Council		12,726	503
Family Space		8,939	-
Gloucestershire County Council		6,050	-
Severn Trent Water		5,000	-
Severn Wye Energy Agency		2,835	-
The Mayor's Charity		250	-
Barnwood Trust		-	4,000
Awards For All		-	3,640
National Benevolent Charity		-	3,000
Groundwork		-	1,370
		<u>35,800</u>	<u>12,513</u>

**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

**6. RAISING FUNDS**

**Other trading activities**

	31.3.22	31.3.21
	£	£
Pantry costs	15,917	-
	<u>          </u>	<u>          </u>

**7. CHARITABLE ACTIVITIES COSTS**

	Direct Costs (see note 8) £	Support costs (see note 10) £	Totals £
Charitable Activities	229,734	2,294	232,028
	<u>          </u>	<u>          </u>	<u>          </u>

**8. DIRECT COSTS OF CHARITABLE ACTIVITIES**

	31.3.22	31.3.21
	£	£
Staff costs	46,981	40,684
Rates and water	145	159
Insurance	2,328	3,047
Postage and stationery	40	87
Advertising and publications	2,776	2,809
Sundries	927	921
Rent & service charges	1,637	3,140
Room hire	-	209
Office expenses	2,727	1,928
Training	-	19
Professional fees	37,086	198
Events	17,641	6,837
Profit on sale of tangible fixed assets	(1,000)	-
Resource Centre costs	25,923	-
Depreciation	92,523	83,022
	<u>          </u>	<u>          </u>
	229,734	143,060
	<u>          </u>	<u>          </u>

**9. GRANTS PAYABLE**

	31.3.22	31.3.21
	£	£
Charitable Activities	-	109,285
	<u>          </u>	<u>          </u>

The total grants paid to institutions during the year was as follows:

	31.3.22	31.3.21
	£	£
Hesters Way Neighbourhood Project	-	106,625
The Boys' Brigade	-	400
Foodbanks	-	2,260
	<u>          </u>	<u>          </u>
	-	109,285
	<u>          </u>	<u>          </u>

**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

**10. SUPPORT COSTS**

		Governance costs
		£
Charitable Activities		2,294
		<u>2,294</u>

Support costs, included in the above, are as follows:

	31.3.22	31.3.21
	Charitable	Total
	Activities	activities
	£	£
Auditors' remuneration	2,294	2,457
	<u>2,294</u>	<u>2,457</u>

**11. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	31.3.22	31.3.21
	£	£
Auditors' remuneration	2,294	2,457
Depreciation - owned assets	92,523	83,022
Income from operating leases	(91,988)	(179,691)
	<u>(91,988)</u>	<u>(179,691)</u>

**12. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

**13. STAFF COSTS**

The average monthly number of employees during the year was as follows:

	31.3.22	31.3.21
Administration Staff	4	3
	<u>4</u>	<u>3</u>

No employees received emoluments in excess of £60,000.



**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

**14. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
<b>Charitable activities</b>			
Charitable Activities	173,669	18,535	192,204
Other trading activities	6,032	-	6,032
Investment income	932	61	993
<b>Total</b>	<u>180,633</u>	<u>18,596</u>	<u>199,229</u>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable Activities	166,515	88,287	254,802
<b>NET INCOME/(EXPENDITURE)</b>	14,118	(69,691)	(55,573)
<b>Transfers between funds</b>	(315)	315	-
<b>Net movement in funds</b>	<u>13,803</u>	<u>(69,376)</u>	<u>(55,573)</u>
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>	167,215	3,199,642	3,366,857
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u><u>181,018</u></u>	<u><u>3,130,266</u></u>	<u><u>3,311,284</u></u>

**15. TANGIBLE FIXED ASSETS**

	Freehold property £	Plant and machinery £	Computer equipment £	Totals £
<b>COST</b>				
At 1 April 2021	4,243,604	114,501	2,077	4,360,182
Additions	-	45,628	-	45,628
Disposals	-	(35,582)	-	(35,582)
At 31 March 2022	<u>4,243,604</u>	<u>124,547</u>	<u>2,077</u>	<u>4,370,228</u>
<b>DEPRECIATION</b>				
At 1 April 2021	1,216,034	81,368	2,077	1,299,479
Charge for year	78,472	14,051	-	92,523
Eliminated on disposal	-	(35,582)	-	(35,582)
At 31 March 2022	<u>1,294,506</u>	<u>59,837</u>	<u>2,077</u>	<u>1,356,420</u>
<b>NET BOOK VALUE</b>				
At 31 March 2022	<u><u>2,949,098</u></u>	<u><u>64,710</u></u>	<u><u>-</u></u>	<u><u>3,013,808</u></u>
At 31 March 2021	<u><u>3,027,570</u></u>	<u><u>33,133</u></u>	<u><u>-</u></u>	<u><u>3,060,703</u></u>

**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.3.22	31.3.21
	£	£
Trade debtors	76,733	498
Prepayments	6,552	-
	<u>83,285</u>	<u>498</u>
	<u>83,285</u>	<u>498</u>
17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.3.22	31.3.21
	£	£
Trade creditors	34,407	2,460
VAT	10,831	8,244
Other creditors	353	277
Accrued expenses	12,256	2,200
Deferred income	10,783	-
	<u>68,630</u>	<u>13,181</u>
	<u>68,630</u>	<u>13,181</u>

The deferred income represents a capital grant from Severn Wye Energy Agency towards the cost of solar panels at HWCRC, which is being released against the charge for depreciation on those assets.

18. MOVEMENT IN FUNDS	At 1.4.21	Net movement	Transfers	At
	£	in funds	between	31.3.22
	£	£	funds	£
	£	£	£	£
<b>Unrestricted funds</b>				
General fund	181,018	(26,810)	(41,793)	112,415
<b>Restricted funds</b>				
SCRC	1,695,420	(45,822)	-	1,649,598
HWCRC	1,332,150	(32,650)	-	1,299,500
Sinking Fund	52,123	2	-	52,125
Multi-use Games Area	29,402	(4,102)	-	25,300
Renewables - PV Solar Modules	-	(6,666)	42,793	36,127
Neighbourhood Management	304	-	-	304
Youth Projects	-	594	-	594
Dreamscheme	2,891	(2,275)	-	616
Growing our Communities	5,990	-	-	5,990
CCTV	3,731	(448)	-	3,283
Creative West	1,000	-	(1,000)	-
Pantry	7,000	6,322	-	13,322
Hesters Way Forum	255	(247)	-	8
	<u>3,130,266</u>	<u>(85,292)</u>	<u>41,793</u>	<u>3,086,767</u>
<b>TOTAL FUNDS</b>	<u>3,311,284</u>	<u>(112,102)</u>	<u>-</u>	<u>3,199,182</u>

**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

**18. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	99,756	(126,566)	(26,810)
<b>Restricted funds</b>			
SCRC	-	(45,822)	(45,822)
HWRC	-	(32,650)	(32,650)
Sinking Fund	2	-	2
Multi-use Games Area	-	(4,102)	(4,102)
Renewables - PV Solar Modules	2,835	(9,501)	(6,666)
Youth Projects	10,726	(10,132)	594
Dreamscheme	285	(2,560)	(2,275)
CCTV	-	(448)	(448)
Pantry	22,239	(15,917)	6,322
Hesters Way Forum	-	(247)	(247)
	<u>36,087</u>	<u>(121,379)</u>	<u>(85,292)</u>
<b>TOTAL FUNDS</b>	<u><u>135,843</u></u>	<u><u>(247,945)</u></u>	<u><u>(112,102)</u></u>

**Comparatives for movement in funds**

	At 1.4.20 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
<b>Unrestricted funds</b>				
General fund	167,215	14,118	(315)	181,018
<b>Restricted funds</b>				
SCRC	1,741,242	(45,822)	-	1,695,420
HWRC	1,364,800	(32,650)	-	1,332,150
Sinking Fund	46,040	6,083	-	52,123
Multi-use Games Area	33,504	(4,102)	-	29,402
Neighbourhood Management	304	-	-	304
Youth Projects	895	(895)	-	-
Dreamscheme	2,003	888	-	2,891
Growing our Communities	5,990	-	-	5,990
CCTV	4,179	(448)	-	3,731
Creative West	685	-	315	1,000
Pantry	-	7,000	-	7,000
Hesters Way Forum	-	255	-	255
	<u>3,199,642</u>	<u>(69,691)</u>	<u>315</u>	<u>3,130,266</u>
<b>TOTAL FUNDS</b>	<u><u>3,366,857</u></u>	<u><u>(55,573)</u></u>	<u><u>-</u></u>	<u><u>3,311,284</u></u>

**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

**18. MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	180,633	(166,515)	14,118
<b>Restricted funds</b>			
SCRC	-	(45,822)	(45,822)
HWRC	-	(32,650)	(32,650)
Sinking Fund	6,083	-	6,083
Multi-use Games Area	-	(4,102)	(4,102)
Youth Projects	-	(895)	(895)
Dreamscheme	3,640	(2,752)	888
CCTV	-	(448)	(448)
Creative West	503	(503)	-
Pantry	7,000	-	7,000
Hesters Way Forum	1,370	(1,115)	255
	<u>18,596</u>	<u>(88,287)</u>	<u>(69,691)</u>
<b>TOTAL FUNDS</b>	<u>199,229</u>	<u>(254,802)</u>	<u>(55,573)</u>

**SCRC and HWRC**

These funds represent the written down values of freehold land and buildings (Hesters Way Resource Centre and Springbank Community Resource Centre), against which future depreciation charges will be made.

**Sinking Fund**

Repair and maintenance fund for ongoing upkeep of Springbank Community Resource Centre.

**Multi-use Games Area**

Funds raised to instal a Multi-use Games Area on the land in front of the Oasis Centre on Princess Elizabeth Way.

**Renewables - PV Solar Modules**

Solar panels to enable the creation of electricity.

**Neighbourhood Management**

A grant to support continuation of Neighbourhood Management.

**Youth Projects**

The various underspend from previous youth projects have been amalgamated into one single line in the accounts. All remaining funds will be used as funding for youth projects or as matched funds for future youth project bids.

**Dreamscheme**

The Dreamscheme project works with the help of the local schools, children and their families to offer different experiences to engage children's attention and interest to effect positive change. The project focuses on young people aged 7-10 from three local primary schools in Hester's Way and Springbank who are at risk of exclusion from school. Through the scheme we help to improve the children's behaviour, their goals and to reduce exclusions and widen their experiences by concentrating on their strengths, encouraging a pride in their community and rewarding positive action .

**HESTERS WAY PARTNERSHIP LTD.**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 MARCH 2022**

**18. MOVEMENT IN FUNDS - continued**

**Growing Our Communities**

A successful bid was made to the Gloucestershire County Council to support improvements to local parks.

**CCTV**

Money raised for the re-establishment of the CCTV camera network in Springfield park, including upgraded cameras and monitoring equipment at Springfield Community Centre.

**Creative West**

A creative art project for young people involving four partner organisations. It was designed and funding secured but activities were postponed due to Covid 19 and this project has now been cancelled.

**Pantry**

A new food membership project which will provide reduced price food and household items to local people in need and offer advice.

**Groundwork**

A holding account for Hesters Way Forum to support the development of a neighbourhood plan for Hesters Way Ward.

**Transfers between funds**

Transfers are made between restricted and unrestricted funds at the end of every accounting period in cases where:

- i) the activity of the restricted fund has come to an end and there is an unspent balance that is not repayable to the funder(s), when the surplus is transferred to unrestricted funds; or
- ii) the restricted fund has come to an end and there is no prospect of a surplus in a later period, when the deficit is eliminated by transfer from unrestricted funds.

**19. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2022.